



- 1 • *Assessments of risks, impacts and vulnerabilities, through regional and*  
2 *decadal analysis and prediction;*
- 3 • *Enhanced environmental information service providers to users;*
- 4 • *Inter- and transdisciplinary research which takes account of coupled*  
5 *natural, social and economic systems;*
- 6 • *Effective integration and coordination mechanisms, to address*  
7 *interdependencies and marshal the necessary resources.*

8  
9 *With priority foci being:*

- 10 • *Coastal Vulnerability;*
- 11 • *Freshwater Security;*
- 12 • *Ecosystem Services;*
- 13 • *Carbon Budgets;*
- 14 • *Most vulnerable societies.*

## 15 16 17 **The Response**

18  
19 Meeting the ‘Belmont Challenge’ requires a profound change to the way we support  
20 and undertake global environmental change research. With this document, the  
21 Belmont Forum seeks to provide, from the research funders’ point of view, the  
22 priorities for knowledge and capabilities, and associated research and observations,  
23 around which international resources for research must urgently be coordinated. We  
24 outline an overarching framework, *Earth System Analysis and Prediction System*  
25 (*ESAPS*), to integrate and catalyze these priorities into a seamless, holistic  
26 environmental decision-support system.

27  
28 The proposed framework is comprised of ideas for:

- 29 • Systematic targeting and integration of observations and research to overcome  
30 critical limits to predictions
- 31 • Overarching strategic governance to establish key priorities among competing  
32 demands and promote cooperation;
- 33 • A greater voice for users in informing the research priorities;
- 34 • A step-change increase in collaboration across scientific disciplines, especially  
35 those between the natural and the social sciences and geographical areas;
- 36 • A profound increase in collaboration across geographical regions with a  
37 special emphasis on enhancing scientific capacity in developing countries; and
- 38 • Improved mechanisms for major transnational funding that overcome current  
39 constraints to cross-border support while respecting national requirements and  
40 statutes.

41  
42 Recently, in addition to the to the Belmont Forum effort, several other initiatives to  
43 generate potential mechanisms to effectively address these crucial challenges and  
44 catalyse organisational change have been embarked upon by the international  
45 operational service provider and research communities. We propose that these  
46 initiatives programmes be drawn together into a high-level joint strategic task force.  
47 This task force would, over the next 1-2 years, design and secure the necessary  
48 partners and support for a 10 year research mission that would address the Belmont  
49 Challenge.

## 2. INTRODUCTION

This White Paper sets out the perspective of many of the world’s major environmental research funding agencies, at this point in time, on the ‘grand challenges’ for global change research that need to be delivered over the next 10-20 years, to achieve sustainability. The scale of the challenges requires a profound change in the way research is organised, with a partnership approach across international funders, researchers, operational service providers (including meteorological services and development agencies) and users from government, business and civil society, to mobilise and coordinate the resources necessary for an environmental research mission for sustainability. The perspectives set out in this paper will provide the basis for funders to engage with partners to catalyse a collaborative response to these challenges.

The paper considers:

The Challenge:

- The critical environmental and socio-economic-science derived knowledge and capabilities that society needs to respond appropriately to the threats and opportunities precipitated by environmental change in the 21<sup>st</sup> century, which we articulate as the ‘Belmont Challenge’

The Response:

- The pivotal research challenges that need be met to provide this knowledge and capability. The focus is explicitly on interventions that require global-scale international cooperation, are solutions-focused, and integrate observations, prediction and knowledge platforms, and
- The key requirements of a Roadmap to deliver this transformative international research agenda, focusing on stronger partnerships between funders, providers and users of research, coupled with appropriate prioritisation.

## 3. THE CHALLENGE

### The 21<sup>st</sup> century need for science-based solutions

In recent decades, Earth System science has provided society with a basic understanding of the environment and human society as interconnected systems. It has started to generate understanding of how human actions are changing the global environment and predictions of how these changes may affect future human well-being. We know that humankind is pushing important environmental variables on which we depend (climate, freshwater, biodiversity, and elemental cycles) outside the stable boundaries that they have exhibited over the last 10,000 years. This period, the ‘holocene’ is the one during which human society has evolved and prospered<sup>1</sup>. There is no doubt that our current path is unsustainable. Evidence is emerging that the rate and magnitude of anthropogenic environmental change is moving towards states beyond our ability to control or adapt to it<sup>2</sup>. The Global Environmental Change programmes (IGBP, WCRP; IHDP, DIVERSITAS and their partnership programme

1 ESSP<sup>a</sup>) coordinated under the auspices of ICSU, and international observational  
2 programmes (such as GCOS, GEO/GEOSS) have played an important role in  
3 directing, synthesizing and communicating research to promote this improved  
4 understanding of global environmental change.

5  
6 The information that society needs now, in the 21<sup>st</sup> Century, to respond to the  
7 challenges of global environmental change, must build on this basic and global-scale  
8 understanding to provide science-based solutions for adaptation and mitigation.

9 Society needs critical information about interconnected environmental and societal  
10 risks and how to manage them, including how to protect life and property, make  
11 decisions about trade-offs between different socio-environmental management  
12 options, and transition to sustainable economies. This will require science-based  
13 knowledge about the impacts of global environmental change at the scales at which  
14 decision-makers operate – a particular priority is to provide assessments of global  
15 environmental change impacts, at regional and decadal scales. To maximise benefit  
16 to policy and business, provision of this information will need to be co-designed in  
17 partnership with influential societal decision-making systems, internationally and at  
18 regional scales. The UN Intergovernmental Panel on Climate Change (IPCC), Global  
19 Energy Assessment (GEA) and Intergovernmental Platform on Biodiversity and  
20 Ecosystem Services (IPBES) provide models for such engagement.

21  
22 By providing the foresight and insight to enable innovative technical and societal  
23 solutions to environmental change, research will drive opportunities for equitable  
24 economic and social development. These will include:

- 25 • Enabling effective transitions to low-carbon, resource-efficient economies,  
26 through assessing whole-system impacts and trade-offs for innovation options  
27 in sectors such as energy, agriculture, water and waste,
- 28 • Providing an evidence base for development, auditing and regulation of new  
29 markets for trading ecosystem services, such as carbon sequestration, nitrogen  
30 fixation, water purification, etc.,
- 31 • Monitoring and forecasting to protect property and infrastructure, reducing  
32 economic losses from damage and degradation and providing confidence for  
33 investment,
- 34 • Improving health and well-being through reduced vulnerability to natural  
35 hazards and pollution, and
- 36 • Lifting people out of poverty through supporting innovative sustainable  
37 development pathways towards Millennium Development Goals

38  
39 Providing the knowledge, predictions and decision-support tools, with the required  
40 urgency, is an enormous intellectual and technical challenge. Understanding the  
41 interconnectedness of the 'Earth System' across its physical-chemical-biological- -  
42 societal dimensions and across spatial and temporal scales, and leveraging this  
43 understanding to predict changes and inform behaviours and decisions, will require

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<sup>a</sup> IGBP = International Geosphere-Biosphere Programme; WCRP = World Climate Research Programme; IHDP = International Human Dimensions Programme; DIVERSITAS = an international programme of biodiversity science; ESSP = Earth System Science Partnership; GEOSS = Global Earth Observing System of Systems; GEO = Group on Earth Observations; GCOS = Global Carbon Observing System; ICSU = International Council for Science).

1 interdisciplinary conceptual frameworks of enormous complexity. Understanding  
2 what environmental information is most crucial to know, and what measurements,  
3 technologies, and models are needed for this, is a significant challenge in its own  
4 right. Delivering the required data collection and provision, modelling and  
5 stakeholder engagement will require a step-change in technical capabilities  
6 (particularly in high-performance computing, data management, sensor technologies,  
7 and interactive communication tools). It will also require investing in the process of  
8 translating and communicating new scientific knowledge; creating a “safe, authorized  
9 space” for routine dialogue between stakeholders and researchers. These are ‘Grand  
10 Challenges’ and their scale will require a profound change in our approach to  
11 prioritising, funding and conducting research. Specifically a step change in  
12 collaboration will be required: Collaboration across national funding agencies to co-  
13 ordinate resources and conduct research of the scale and complexity that no single  
14 nation can achieve alone; Transdisciplinary collaboration to address the coupled  
15 environmental and socio-economic solutions to environmental change; and  
16 collaboration between research and operational service providers to deploy resources  
17 efficiently and accelerate pull-through of research to users.

18  
19 International research and meteorological service communities have recently  
20 described their priorities for ‘grand challenge’ research for sustainability. For  
21 example:

- 22 • Grand Challenges in Earth System Science for sustainability, a report by ICSU  
23 as part of its ongoing visioning process<sup>2</sup>
- 24 • “Regional Environmental Change: Human Action and Adaptation – What does  
25 it take to meet the Belmont Challenge”<sup>3</sup> – a report of an ICSU Panel  
26 commissioned by the Belmont Forum of Environmental Change Funding  
27 Agencies,
- 28 • Developing a common strategy for integrative global environmental change  
29 research and outreach: the Earth System Science Partnership<sup>4</sup> – a strategy  
30 paper of the ESSP,
- 31 • A Safe operating space for humanity<sup>1</sup> – coordinated by the Stockholm  
32 Resilience Centre,
- 33 • WMO Third World Climate Conference – Declaration to Establish a Global  
34 Framework for Climate Services (September 2009), and
- 35 • Special Issue of the Bulletin of the American Meteorological Association:  
36 Putting it All Together – An Earth System Prediction Initiative (October  
37 2010).<sup>5</sup>,
- 38 • Lessons Learned from IPCC AR4: Scientific Developments Needed to  
39 Understand, Predict and Respond to Climate Change<sup>6</sup>

40  
41 There is considerable alignment among these analyses and visions. In particular  
42 around the need for:

- 43 • Improved forecasts of regional and decadal scale changes that fully take into  
44 account coupled socio-environmental systems – requiring a suite of integrated  
45 Earth System Models,
- 46 • Observations of the Earth system that can validate models, provide early  
47 warning of change and support decision making - requiring advanced  
48 observing systems that integrate environmental and socio-economic data,  
49 quantitative and qualitative data, and historical and contemporary data and are

- 1 at a high-enough resolution to detect systematic change and capture extreme  
2 events,
- 3 • Knowledge of ‘tipping points’ (critical thresholds at which rapid, non-linear  
4 environmental change will occur that will disrupt wellbeing of society), our  
5 proximity and vulnerability to them, and strategies for avoiding, adapting and  
6 enhancing our resilience to them – requiring integration of environmental and  
7 complexity science, and of ‘impact’ and ‘response’ research,
  - 8 • Knowledge of technical and socio-economic innovations that can overcome  
9 barriers to sustainability, likely to include options for international trade in the  
10 Earth System – requiring highly integrative and synthetic science, and  
11 comparative assessments of whole-system and whole-life-cycle  
12 environmental impacts and trade-offs for different options, and
  - 13 • Knowledge platforms – two-way information and communication tools that  
14 support the needs of sectors such as agriculture, energy, insurance, health,  
15 transport, etc. for information on forecasts, impacts, vulnerability and  
16 adaptation – will require a step-change in science-society bridging activities  
17 and capabilities, including mechanisms to enable science to be directed in  
18 response to user-identified needs.
  - 19 • Co-design of research agendas among stakeholders - connecting scientific,  
20 economic and social development agendas in directing and benefiting from  
21 research.

22  
23 The existing Global Environmental Change Programmes, each undertake research  
24 relating to these needs, and frequently do so in partnership with users, especially from  
25 intergovernmental bodies, such as the Intergovernmental Panel on Climate Change  
26 (IPCC), United Nations Environment Programme (UNEP), and World Meteorological  
27 Organisation (WMO). However, it is recognised by research providers and funders  
28 alike that the impact of the programmes may be limited by their current organisation,  
29 which has evolved in an opportunistic and fragmented way. Intervention to promote  
30 strategic overarching direction and prioritisation, and integration across structural  
31 borders, is needed, if we are to target the available resources more effectively to meet  
32 the ‘grand challenges’.

### 33 34 35 **The Funders’ perspective: ‘The Belmont Challenge’**

36  
37 Funders of environmental research are part of the equation for realising a research  
38 mission for sustainability and are keen to see the enhanced level of coordination  
39 needed. In July 2009, the world’s major funders of environmental change research,  
40 and major international science councils, met at Belmont House, Maryland USA, to  
41 consider how best to align financial and human capital towards delivering the  
42 environmental science knowledge base that society will need in the 21<sup>st</sup> century. The  
43 group decided to continue as a high-level but informal body that can take decisive  
44 action about allocation of significant resources for environmental change research. It  
45 has become known as the ‘Belmont Forum<sup>b, c</sup>’.

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<sup>b</sup> The Belmont Forum members include principals of the following organisations:  
Department of Climate Change (Australia); Ministry for Education Science and  
Research (Austria); São Paulo Research Foundation (FAPESP) (Brazil); Natural  
Sciences and Engineering Council (Canada); Canadian Foundation for Climate and

1  
2 As funders, the Belmont Forum, does not seek to introduce an additional or alternative  
3 vision into the mix of strategies emerging from the global environmental change  
4 research community, described above. We seek to add value to them by contributing a  
5 funders' perspective on how emergent 'grand challenge' research might be prioritised  
6 and organised, to maximise the impact of, and potential for, sustainable, international  
7 support of the magnitude required. We offer this perspective as agencies that,  
8 operating at the nexus of research and government, are responsible for prioritising  
9 investment of public money towards research approaches that can deliver the greatest  
10 welfare and economic benefits to society both today and tomorrow. It is clear to us  
11 that: (i) the priority research challenges should be those that deliver welfare and  
12 economic benefits to society, and (ii) real partnership between funders, researchers,  
13 operational service providers and users will be essential for success. In other words,  
14 the international global change research community must 'seal' the contract with  
15 society, first proposed by Jane Lubchenco<sup>6</sup> in 1998.

16  
17 The Belmont Forum has set out in the 'Belmont Challenge' its view of priorities for  
18 knowledge and capability in the 21<sup>st</sup> century, around which international resources for  
19 research must most urgently be coordinated. The Belmont Challenge takes account of  
20 the strategic visions set out by international research communities described above, as  
21 well as our organisations' own strategic priorities, as informed by our research  
22 communities, our governments and our stakeholders in business and civil society. Our  
23 priorities are in broad agreement with the analyses of the world's major scientific  
24 programmes and councils.

25  
26 The Belmont Challenge is:

27  
28 ***To deliver knowledge needed for action to avoid and adapt to detrimental***  
29 ***environmental change and extreme hazardous events.***

30  
31 *This requires:*

- 32 • *Assessments of risks, impacts and vulnerabilities, through regional and*  
33 *decadal-scale analysis and prediction,*
- 34 • *Information on the state of the environment, through advanced observing*  
35 *systems,*
- 36 • *Enhanced environmental information service provision to users*

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Atmospheric Science; National Natural Science Foundation of China; Agence Nationale de la Recherche (France); Agence Nationale de la Recherche (France); Centre National de la Recherche Scientifique (France); European Commission; Deutch Forschungsgemeinschaft (Germany); Federal Ministry of Education and Research (BMBF) (Germany); Ministry of Education, Culture, Sports, Science and Technology (MEXT) (Japan); Ministry of Earth Sciences (India); Research Council of Norway; National Research Foundation (South Africa); Natural Environment Research Council (UK); National Science Foundation (USA); International Council for Science; International Social Science Council).

<sup>c</sup> The Belmont Forum operates as the Council of Principals for the ongoing, and broader, International Group of Funding Agencies for Environmental Change Research (IGFA).

- 1 • *Inter- and transdisciplinary research which takes account of coupled*
- 2 *natural, social and economic systems*
- 3 • *Effective integration and coordination mechanisms, to address*
- 4 *interdependencies and marshal global resources*

5 ,  
6 *With priority foci being:*

- 7 • *Coastal Vulnerability*
- 8 • *Freshwater Security*
- 9 • *Ecosystem Services*
- 10 • *Carbon Budgets*
- 11 • *Most vulnerable societies*

## 12 13 14 **4. THE RESPONSE**

### 15 16 **Critical Interventions**

17  
18 In the following discussion, (a) – (d) below, we suggest priorities for predictions,  
19 observations, information services and integrating capabilities needed to meet the  
20 Belmont Challenge, and some of the pivotal research and capacity-building challenges  
21 needed to get us there. The priorities listed are not exhaustive. Conspicuously, for  
22 example, details of the socio-environmental research dimensions are lacking, as is  
23 information on the extent to which the priorities can be met through improved  
24 coordination of existing capability or where investment in new capability is required.  
25 Further development and prioritisation should take place as part of the Roadmap  
26 described at the end of this paper, where we will fully encourage the participation of  
27 the international science community, operational service providers (including  
28 meteorological services and development agencies) and users from government,  
29 business and civil society.

- 30  
31 a) **Information on the state of the environment through advanced observing**  
32 **systems: to verify the accuracy of predictions, assess proximity to disruptive**  
33 **change and monitor the effectiveness of adaptation and mitigation strategies.**  
34

35 Priorities will include observing systems that provide:

- 36  
37 i. Data and knowledge to improve, verify and refine model predictions at regional  
38 and decadal scales,
- 39  
40 ii. Data and knowledge to assess proximity to disruptive tipping points to identify  
41 vulnerable regions/societies, provide early warning of disruptive change (e.g.  
42 Extreme hydro-meteorological events, disruption of ecosystem services, etc.),  
43 and inform avoidance/adaptation strategies, and
- 44  
45 iii. Monitoring of stocks and fluxes of key environmental change variables (e.g.  
46 carbon, nitrogen, water, deforestation, groundwater) for long-term survey, and to  
47 support markets and regulation.

### 48 49 **Underpinning Research Challenges**



1 There is a need for linked sensors, data preservation and information systems  
2 prioritised on environmental and socio-economic variables that characterise dynamics  
3 and vulnerabilities of regions and systems.

4  
5 Data/information systems must be accessible, with a range of data products and  
6 visualisation tools for non-specialists and linked with decision-making systems.

7  
8 To maximise efficiency of existing capability, there is a need to improve coordination  
9 between existing observational and data systems, and between academic and  
10 operational systems. Major international programmes aimed at improving  
11 effectiveness and coordination of global and regional monitoring systems (e.g.  
12 GEOSS; ICSU World Data Systems, WMO) will be important partners.

13  
14  
15 **b) Predictions of risks, impacts and vulnerabilities through regional and decadal**  
16 **analysis and prediction: To provide foresight about changes in the Earth**  
17 **System, which takes full account of societal interactions and focus on changes**  
18 **that may cause abrupt and potentially irreversible and disastrous changes**

19  
20 Priorities will include developing predictive capabilities for:

- 21  
22 i. The likelihood and severity of extreme hydro-meteorological events and related  
23 geohazards, and their impacts on human socio-economic systems in a given  
24 geographical region, from seasons to decades, under different greenhouse gas  
25 emission and land-use scenarios,  
26  
27 ii. Likelihood of biodiversity loss that will compromise provision of essential  
28 ecosystem services for a given terrestrial, freshwater or marine region, under  
29 given climate and management scenarios, and  
30  
31 iii. Predictions of the environmental and health impact of changes to other  
32 biogeochemical cycles (e.g. nitrogen, phosphorous) or to increased loadings of  
33 toxic pollutants

34  
35 Underpinning Research Challenges:

36  
37 We agree with the consensus view of the international science communities, that there  
38 is the need for convergence around limited number of Earth System models (whilst  
39 also recognising the need for maintaining an appropriate level of model diversity),  
40 which can then be developed into a hierarchy of models with regional capability. To  
41 evaluate impacts the models (and associated observations) must have the capability to  
42 analyse and predict the coupled meteorological, biological, biogeochemical,  
43 hydrological, geological, and socio-economic processes. Developing the capability to  
44 'zoom in' and 'zoom-out' between global- to regional-scale assessments will also be  
45 critical. To maximise pull through to users, model development and outputs should be  
46 linked to decision-making systems.

47  
48 The modelling studies should focus on the probability of occurrence of future extreme  
49 events, the impacts of these on human societies, and consequences (including costs)  
50 of different adaptation and mitigation strategies. This will require understanding of

1 non-linear dynamics and thresholds beyond which systems tip into alternate states.  
2 Predictions of impacts and risks that compare and integrate ‘bottom-up’ approaches  
3 (i.e. critical thresholds) and ‘top-down’ approaches (e.g. downscaling) will be  
4 important for providing maximum insight and benefit to users.

5  
6  
7 **c) Enhanced environmental information service provision to users through**  
8 **knowledge platforms: Delivering applied knowledge to support innovative**  
9 **adaptation and mitigation solutions, based on the observations and predictive**  
10 **knowledge outlined in (a) and (b).**

11  
12 These must enable:

- 13  
14 i. Interaction with end users to identify what predictive and observational  
15 capabilities will bring most effective knowledge for adaptation and mitigation  
16 solutions,  
17  
18 ii. Products developed on a regular schedule, tailored to user needs,  
19  
20 iii. Identification of strategies needed to reduce vulnerability to change  
21 (mitigation or adaptation),  
22  
23 iv. Comparative analyses (costs and benefits) of different mitigation and adaptation  
24 strategies, based on whole-system, whole-lifecycle impacts, vulnerability and  
25 risks. Include assessments of the trade-offs and strategies to manage the  
26 tradeoffs, and  
27  
28 v. A regular focus for dialogue between researchers and stakeholders: a “safe,  
29 authorized space” in which the science and stakeholder communities can interact  
30 to better deal with today’s problems and better anticipate the issues of  
31 tomorrow”.

32  
33 ICSU<sup>2</sup> has identified some priority needs for information on strategies and tradeoffs  
34 including: How can global energy security be provided entirely by sources that are  
35 renewable and have neutral impacts on other aspects of global sustainability; How can  
36 competing demands for scarce land and water be met over the next half-century –  
37 while dramatically reducing land use greenhouse gas emissions, protecting  
38 biodiversity and maintaining or enhancing other ecosystem services; How can  
39 ecosystem services meet the needs for improving the lives of the world’s poorest  
40 peoples and those of developing regions (such as safe drinking water and waste  
41 disposal, food security, and increased energy use) within a framework of global  
42 sustainability? What are the potentials and risks of geo-engineering strategies to  
43 address climate change?

44  
45 Underpinning Research Challenges

46  
47 New information systems and tools to support communication and participatory  
48 research approaches between research providers and users are needed. These  
49 platforms will need to provide information and services beyond those traditionally  
50 provided by national meteorological and environmental services – e.g. to sectors

1 including agriculture, insurance, investment, health, transport, commerce and  
2 manufacturing. The systems will also need to transcend national perspectives and  
3 serve global users.

4  
5 Comparative analysis of different approaches towards risk reduction will require  
6 development of risk models, and multi-disciplinary quantitative analysis of their  
7 outputs. It will be important to identify any potential unintended consequences of  
8 changes. The risk models will need to be able to integrate quantitative and qualitative  
9 information.

#### 10 11 12 **(d) Development of Integration Mechanisms**

13  
14 The research challenges in (a) – (c) are highly interdependent. Meeting the Belmont  
15 Challenge will require much more effective coordination and integration across them  
16 than has been achieved to date. Priorities include:

17  
18 **An integrating conceptual framework:** This is essential to drive effective  
19 coordination and integration of the diverse disciplinary, institutional and financial  
20 resources needed to deliver the Belmont Challenge. We suggest an *Earth System*  
21 *Analysis and Prediction System* (ESAPS) as an integrating Framework. A focus on  
22 aligning resources towards an holistic environmental change decision-support system  
23 would provide a framework for:

- 24  
25 • A systematic approach to improving observations, prioritising resources to  
26 describe as many components of the Earth System as possible, subject to  
27 the constraints of technical (including computational) and human resources  
28 available
- 29 • Utilising the improved observations and data to overcome critical limits to  
30 model predictive capability, in particular through fully-coupled data  
31 assimilation system, and re-analysis of the last 50 years as a vital test of  
32 the system
- 33 • Developing prediction capability with clearly defined scenarios to account  
34 for the unknowable (typically human behaviour) elements

35  
36 together with:

- 37 • Identifying key partners (researchers, funders, users, operational service  
38 providers) to be engaged,
- 39 • Prioritising research challenges within the Belmont Challenge
- 40 • Focusing on research, observation systems and knowledge that require  
41 global cooperation. (The priority for the Belmont Challenge is to develop  
42 the ‘zoom capability’ to move between global and regional scale  
43 assessments. Application of this capability for regionally-focused research  
44 is best undertaken by national, regional or local organisations).
- 45 • Development of the ‘Climate Services’ concept into a holistic decision-  
46 support system that considers multiple environmental stressors
- 47  
48  
49 • **Governance** – An authoritative, international, multi-sectoral partnership, with  
50 effective representation from the major stakeholder groups will be critical for

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- **Collaborative Research** – a step change in collaboration across disciplinary and geographical boundaries. Interdisciplinary and trans-disciplinary research should couple natural sciences with the full range of socio-economic, humanities, health and engineering sciences. It will require framing environmental change issues in ways that encourage and enable participation of groups other than environmental scientists. Networking existing centres of excellence across regions and disciplines will be important. Such a network would build a focus on interdisciplinary Earth System science, while incorporating regional initiatives. It would provide access to state-of-the-art facilities and training to scientists around the world,
- **Building and Enhancing Capacity in Developing Countries** – to assess regional aspects of global environmental change, impacts and vulnerabilities, and provide information to public and private sector decision-makers there is an enormous need for capacity building in developing countries. Regional networks of partnerships between scientists and institutions from developed and developing countries to conduct research are important and could be facilitated through the network of centres of excellence, described above
- **Next Generation Sustainability scholars** - a major and transformative effort will be required to train graduate, doctoral and post-doctoral researchers with the interdisciplinary, cross-sectoral skills needed to address context-specific problems of sustainability. Academic careers need to be restructured so that the reward and progression systems support such grand-challenge oriented research.
- **Enhanced mechanisms for transnational funding** – a suite of collaborative tools is needed that overcome current constraints to transnational funding while adhering to national requirements and statutes. These should, span the spectrum of cooperation, from alignment and sharing of national programmes and capabilities to co-design and co-funding of joint programmes and capabilities. The ‘toolkit’ should also benefit from previous experience of ‘what works’ and ‘what doesn’t’, by taking into account existing models for international cooperation between funding agencies, such as the G8HORCS Joint Calls, the European Joint Programming Initiative and collaborative mechanisms of the European Commission. To take immediate action to accelerate transnational support for the ‘priority foci’ areas of the Belmont Challenge, the Belmont Forum has identified a limited number of Collaborative Research Actions (Annex I) to improve collaboration between national funding agencies, piloting approaches that could be applied more broadly. We anticipate being able to progress these areas on a ‘fast track’ because they are closely linked to existing priorities for a critical mass of Belmont Forum funding agencies.

1 The organisational changes needed to develop the capability for this integration will  
2 necessitate a profound change to the current way environmental science is organized  
3 and supported. However, a number of initiatives, linked to the strategic visioning  
4 activities described above, are beginning to consider and stimulate the appropriate  
5 organisational changes needed to achieve the goals of the Belmont Challenge. These  
6 include: Strategic alignment of funding agencies through establishment of the  
7 Belmont Forum; The Global Environmental Change Programme's analysis of new  
8 institutional frameworks required for global sustainability research, led by ICSU <sup>(2)</sup>;  
9 and the WMO High Level Task Force that is developing an Implementation Plan for a  
10 Global Framework for Climate Services<sup>(7)</sup>.

## 11 12 13 **5. ROADMAP**

14  
15 The Belmont Forum proposes that a high-level, **joint strategic task force**, with  
16 representation from across the major stakeholder groups (research providers, research  
17 funders, government, business and civil society) is established as an over-arching  
18 governance mechanism to drive forwards the integrated, global research mission for  
19 sustainability set out under the Belmont Challenge. Such a task-force is consistent  
20 with a proposal discussed by global environmental change programmes and funders as  
21 part of the ICSU Visioning process in June 2010 <sup>(2)</sup>. We consider it essential that only  
22 one such group is established, and that it is developed jointly by the global  
23 Environmental Change funding, research, and operational service provider  
24 communities, in partnership with other users of global change research. Organisations  
25 that represent each of these communities (e.g. The Belmont Forum, ICSU, ISSC and  
26 WMO) would be represented in the overarching task force, and play a vital role in  
27 informing priorities and facilitating action.

28  
29 Over the next 1-2 years, this task force would develop a comprehensive, strategic  
30 **Roadmap** for supporting and delivering the 'grand challenge' research needed over  
31 the next 10-20 years. The strategic task force would draw the stakeholder  
32 communities together to: establish the research priorities; secure political and  
33 financial support, including restructuring the international funding landscape to better  
34 support an integrated research system; promote the integration of existing research  
35 programme structures into more streamlined systems; commission the most  
36 appropriate research structures to deliver the research; and build the necessary  
37 linkages with decision-making systems to facilitate uptake of the research outputs by  
38 users.

39  
40 The Roadmap should:

41  
42 (a) **Refine and prioritise** the needs for environmental-science derived knowledge and  
43 capability set out above and in the visions and strategies of the international scientific  
44 organisations and other stakeholders from government, business and civil society. A  
45 priority will be more strongly engaging socio-economic and socio-environmental  
46 science and user voices in determining these priorities.

47  
48 It should agree the **outcomes** required (knowledge, capability and services needed by  
49 society and corresponding underpinning research challenges) and a **strategy** (key  
50 players (funders, providers, users), timetable and budget) for delivering them. The

1 outcomes and strategy should be clearly **prioritised**. The prioritisation should have at  
2 its core the critical research and integration needs and mechanisms to provide  
3 environmental information services to governments, business and society at large,  
4 which can be guided by the ESAPS integrating framework. It should also reflect the  
5 urgency with which the information is needed, and the tractability of the research  
6 providing that information. This prioritisation should include identification of ‘quick  
7 wins’ where there is significant existing capability to deliver an outcome, as well as  
8 areas in which more strategic planning and investment is required.

9  
10 (b) Ensure that wherever possible, implementation focuses on **increasing the**  
11 **effectiveness of existing capability, through improved prioritisation and**  
12 **coordination**.

13  
14 Specify which outcomes of the roadmap can be delivered by more focused and  
15 coordinated use of existing research national and international research programmes,  
16 infrastructure and training. Set out a strategy for organising the existing capability and  
17 delivering the resulting outcomes, to include:

- 18 • coordination and integration of existing observations, datasets, programmes,  
19 training and knowledge exchange platforms, and
- 20 • reallocation of resources from capability that is not a priority, to enhance  
21 capability that is

22  
23 (c) Identify which outcomes require **investment in new capabilities** (i.e. cannot be  
24 delivered by more efficient use of existing capability). Set out a strategy for  
25 delivering the new investments and the resulting outcomes.

26  
27 Over the next few months, the Belmont Forum, in partnership with ICSU and ISSC,  
28 will discuss with stakeholders from research, operational service providers,  
29 government, business and civil society, our proposal for a Joint Strategic Task Force  
30 to develop a Roadmap for the global environmental science mission set out in the  
31 Belmont Challenge and ESAPS. The objective of these discussions will be to identify  
32 how the funders’ vision set out in this paper may be best aligned and taken forward  
33 with similar emerging high-level strategies of our stakeholders.

### 34 35 36 37 **References:**

- 38  
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1 **Annex I**

2

3 **Pilot Collaborative Research Actions in ‘priority foci’ areas of the Belmont**  
4 **Challenges to accelerate collaboration between national funders of research in**  
5 **support of transnational research**

6

Title	Focus
Coastal Zone Vulnerability	Scoping opportunities to plan a new international research activity to improve information for regional decision-making
Water Security	Scoping opportunities to bring together national and regional observations and modelling of water availability and extreme events to develop a global picture
Food Security	Engaging with the ESSP Challenge Programme on Climate Change, Agriculture and Food Security (CCAFS) to explore opportunities to accelerate earth system science contributions to regional-scale food security challenges, with a potential focus on Sub-Saharan Africa.
Securing the Biodiversity-Ecosystem Services Baseline	Scoping opportunities to align and coordinate existing national biodiversity and ecosystem functioning observation and monitoring sites to develop an international observation network.
Ocean Acidification	Assessing the existing coverage of Southern Ocean Observatories supported by Belmont Forum members, and the critical gaps.
Forests and Agriculture	Scoping opportunities to align and co-design measurements and modelling of carbon stocks and forests, to assess the contribution of tropical forests world-wide in the global carbon sink.

7



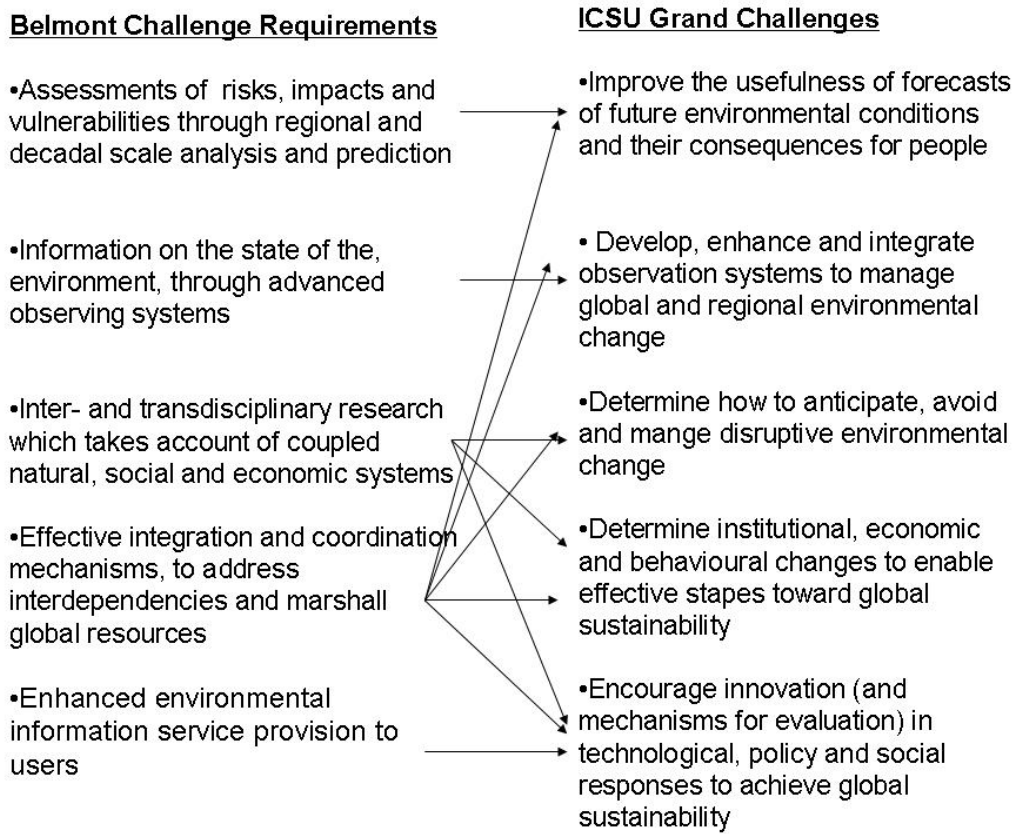
1 **Annex II**

2

3 **Complementarity between the Belmont Challenge and the ICSU Grand**  
4 **Challenges for Earth System Science for Sustainability.**

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